

EXECUTIVE LEADERSHIP

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March 1, 2022

Dear Arrow Stakeholder,

We are providing the following information from Arrow's Form 990 Schedule O regarding our tax-exempt status.

Arrow has a group exemption through the IRS. The consolidated group known as Arrow Child & Family Ministries consists of a central organization (Arrow) and the combined affiliate group (Arrow CAG). Per IRS requirements for organizations filing as a consolidated group, two separate Forms 990 must be filed: one for the central organization (Arrow, EIN #01-0628536) and one for the affiliate group (Arrow CAG, EIN #90-1078761) without the central organization. Arrow is the administrative arm of the consolidated group, thus the majority of the management and general, as well as fundraising expenses, for the consolidated group are reported on Form 990 for Arrow EIN #01-0628536. Conversely, the majority of the program services expenses of Arrow are reported on the Form 990 of the affiliate group (Arrow CAG, EIN #90-018761).

The audited financial statements of Arrow present the combined Statement of Functional Expenses for the consolidated group and report the following percentages by function for the year ending 6/30/2021:

- 89% Program Services
- 10% Management and General
- 1% Fundraising

The complete listing of organizations included in the consolidated group is as follows:

- Arrow Child & Family Ministries (EIN #01-0628536), the central organization
- Arrow Child & Family Ministries Combined Affiliate Group (EIN #90-1078761)
- Arrow of Texas (EIN #74-2622426), subordinate organization
- Arrow of Maryland (EIN #52-2325727), subordinate organization
- Arrow Health Solutions (EIN #46-3705759), disregarded entity of ACFM of Texas

Please contact Chief Financial Officer, Paula Weger, directly at (281) 210-1545 for any questions regarding Arrow's tax-exempt status.

Sincerely,

A handwritten signature in blue ink that reads "Paula L. Weger".

NATIONAL HEADQUARTERS

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